

6<sup>™</sup> International Conference on Industrial Engineering and Industrial Management

XVI CONGRESO DE INGENIERÍA DE ORGANIZACIÓN

# Book of Full Papers Libro de Comunicaciones

Industrial Engineering: Overcomin<mark>g t</mark>he Cri<mark>si</mark>s

#### Tittle/Título de la obra:

"Industrial Engineering: Overcoming the Crisis". Book of Full Papers of the 6<sup>th</sup> International Conference on Industrial Engineering and Industrial Management – XVI Congreso de Ingeniería de Organización.

<u>© Executive Editors/Editores:</u> José Carlos Prado Prado Jesús García Arca José Antonio Comesaña Benavides

Arturo José Fernández González

Grupo de Ingeniería de Organización Universidad de Vigo Escuela de Ingeniería Industrial, sede Campus Cl Maxwell, s/n – Campus Lagoas-Marcosende 36310 Vigo (Pontevedra)

<u>Design and Editing / Diseño y Edición:</u> Reprogalicia, S.L.

Legal Deposit/Depósito Legal: VG 549-2012

ISBN: 978-84-938642-5-5

Not authorized for further reproduction or distribution of any kind without prior permission from the editors.

No está permitida la reproducción total o parcial, ni su tratamiento informático, ni la transmisión de ninguna forma o por cualquier medio, ya sea electrónico, fotocopia, registro u otro, sin permiso previo y por escrito de los editores.

## SP-08. Lean Manufacturing y Mejora Contiínua

Diseño de un modelo para implantar LEAN con éxito González Sánchez, MJ, Campos Gómez, JM, González Bolea, L, Hidalgo Arjona, M, Sánchez Ceballos, S	1512
La mejora  de los resultados financieros a través de las iniciativas Lean-Green: el caso español <i>Sartal A, Rodríguez M, Vázquez X. H, Monteiro I</i>	1520
Optimización de Operaciones Mediante la Técnica SMED en una Empresa de Envases Metálicos <i>De la Fuente Aragón MV, Alonso Manzanedo M, Hontoria Hernández E</i>	1528
Modelo de costes ABC para la evaluación económica de las mejoras Lean González Bolea L,Hidalgo Arjona M,González Sánchez MJ Campos Gómez JM.Beltrán Sanz J.	1536
SPECIAL TRACKS	1543
ST-02. Líneas de Producción y Montaje. Problemas de Equilibrado y Secuenciaciór	<u>1</u>
Modeling and Solving a Variant of <i>MMSP-W</i> Problem with Production Mix Restrictions <i>Joaquín Bautista, Alberto Cano, Rocío Alfaro</i>	1546
Solving the <i>ORVP</i> with Preservation of the Production Mix using <i>BDP</i> Joaquín Bautista, Rocío Alfaro, Alberto Cano	1554
Incorporando regularidad del trabajo requerido al MMSP con mínima sobrecarga Joaquín Bautista, Alberto Cano, Rocío Alfaro	1562
Coordination mechanism for MILP models to plan Operations within an Advanced Planning and Scheduling system in a motor company: A case study <i>Maheut J, Garcia-Sabater JP, Garcia-Sabater JJ, Marin-Garcia J</i>	1570

6th International Conference on Industrial Engineering and Industrial Management. XVI Congreso de Ingeniería de Organización. Vigo, July 18-20, 2012

# Modeling and Solving a Variant of *MMSP-W* Problem with Production Mix Restrictions

Joaquín Bautista<sup>1</sup>, Alberto Cano<sup>1</sup>, Rocío Alfaro<sup>1</sup>

**Abstract** In this paper, we propose a procedure based on Bounded Dynamic Programming (*BDP*) to solve the Mixed-Model Sequencing Problem with Work overload Minimisation (*MMSP-W*), with serial workstations, unrestricted (or free) interruption of the operations and with production mix restrictions.

**Keywords:** Sequencing, Work Overload, Production Mix, Linear Programming, Bounded Dynamic Programming

#### **1.1 Introduction**

In mixed-model manufacturing lines, which are common in Just-in-time (*JIT*) and Douki Seisan (*DS*) ideologies, several variants of one or more products can be handled. This flexibility determines the order in which the units are treated to drastically reduce intermediate stocks and to capitalise on the time available for manufacturing. In this context, there are three classes of sequencing mixed products problems (Boysen et al., 2009): (1) Mixed-model sequencing, (2) Car sequencing and (3) Level scheduling. The Mixed-Model Sequencing Problem with Work overload Minimisation (*MMSP-W*) (Yano and Rachamadugu, 1991; Scholl et al., 1998) belongs to the first class.

The *MMSP-W* consists of sequencing *T* products, of which  $d_i$  are of type *i* (i = 1, ..., |I|). A unit of product type *i* requires to each processor (operator, robot, etc..) of the workstation k (k = 1, ..., |K|) a standard processing time,  $p_{i,k}$ .

e-mail: {joaquin.bautista, alberto.cano-perez, rocio.alfaro}@upc.edu

URL: http://www.prothius.com (J.Bautista).

<sup>&</sup>lt;sup>1</sup> J. Bautista (🖂), R. Alfaro, A. Cano

Prothius Cathedra, Universitat Politècnica de Catalunya, Avda. Diagonal 647, 7th floor, 08028 Barcelona, Spain

This work is supported by the Spanish Ministerio de Educación y Ciencia under project DPI2010-16759 (PROTHIUS-III) including EDRF fundings.

The standard time assigned to each processor to work on any product unit is the cycle time c. When a cycle ends at the workstation k, it can work on the product in progress in an additional positive time  $l_k - c$ , being  $l_k$  the time window. When it is not possible to complete all of the work required by the demand plan, overload is generated. The objective of the problem is to maximise the total work performed which is equivalent to minimising the total overload generated (see Theorem 1 in Bautista and Cano, 2011).

On the other hand, the Level scheduling problems class focuses on obtaining regular sequences in production and consumption of components, among them are: (1) Product Rate Variation (*PRV*), which is used to preserve the production mix (Miltenburg, 1989) and (2) Output Rate Variation (*ORV*), based on the manner of sequencing the mixed products units, used at Toyota plants to maintain a constant consumption of components over time (Monden, 1983).

Our proposal is organised as follows. Section 1.2 extends the mathematical program proposed in Bautista et al. (2011) for the *MMSP-W*, with the incorporation of the preservation of the production mix. Section 1.3 presents a procedure based on Bounded Dynamic Programming (*BDP*) that combines features of dynamic programming with features of branch and bound algorithms (Bautista, 1993; Bautista et al., 1996). In section 1.4, we perform an experiment with reference instances using the *BDP* procedure and the Gurobi solver. Finally, some conclusions about this work, are collected in 1.5.

## **1.2 Model for MMSP-W with Serial Workstations and Unrestricted Interruption of the Operations and Production Mix Restrictions**

For the *MMSP-W* with serial workstations, unrestricted interruption of the operations, production mix restrictions (*pmr*) and work overload minimisation, we take as reference the M4' model, proposed by Bautista et al. (2011). The parameters and variables of the extended model  $M4'_pmr$  are presented below.

Parameters	
Κ	Set of workstations $(k = 1,,  K )$
$b_k$	Number of homogeneous processors at workstation k
Ι	Set of product types $(i = 1,,  I )$
$d_i$	Programmed demand of product type i
P <sub>i,k</sub>	Processing time required by a unit of type $i$ at workstation $k$ for each homogeneous processor (at normal activity)
Т	Total demand. Obviously: $\sum_{i=1}^{ I } d_i = T$
t	Position index in the sequence $(t = 1,, T)$
с	Cycle time, the standard time assigned to workstations to process any product unit

Variables $x_{i,t}$ Binary variable equal to 1 if a product unit $i$ ( $i = 1,,  I $ ) is assigned to the position $t$ ( $t = 1,, T$ ) of the sequence, and 0 otherwise $s_{k,t}$ Start instant of the operation in $t^{th}$ unit of the sequence of products at workstation ( $k = 1,,  K $ ) $w_{k,t}$ Overload generated for the $t^{th}$ unit of the product sequence at workstation $k$ for $chomogeneous$ processor (at normal activity); measured in time. $\hat{s}_{k,t}$ Positive difference between the start instant and the minimum start instant of the operation at workstation $k$ . $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0,x\}$ )	k	Time window, the maximum time that the workstation k is allowed to work on any product unit, where $l_k - c > 0$ is the maximum time that the work in process is held at workstation k
$x_{i,t}$ Binary variable equal to 1 if a product unit $i$ ( $i = 1,,  I $ ) is assigned to the position $t$ ( $t = 1,, T$ ) of the sequence, and 0 otherwise $s_{k,t}$ Start instant of the operation in $t^{th}$ unit of the sequence of products at workstation ( $k = 1,,  K $ ) $w_{k,t}$ Overload generated for the $t^{th}$ unit of the product sequence at workstation $k$ for $c$ homogeneous processor (at normal activity); measured in time. $\hat{s}_{k,t}$ Positive difference between the start instant and the minimum start instant of th operation at workstation $k$ . $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0,x\}$ )	ariables	
$\begin{array}{l} \text{position } t \ (t=1,\ldots,T) \ \text{of the sequence, and 0 otherwise} \\ s_{k,t} & \text{Start instant of the operation in } t^{th} \ \text{unit of the sequence of products at workstation} \\ (k=1,\ldots, K ) \\ w_{k,t} & \text{Overload generated for the } t^{th} \ \text{unit of the product sequence at workstation } k \ \text{for expansion} \\ \text{homogeneous processor (at normal activity); measured in time.} \\ \hat{s}_{k,t} & \text{Positive difference between the start instant and the minimum start instant of the operation at workstation } k \ \hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+ \ (\text{with } [x]^+ = \max\{0,x\}) \end{array}$	i,t	Binary variable equal to 1 if a product unit $i$ ( $i = 1,,  I $ ) is assigned to the
$s_{k,t}$ Start instant of the operation in $t^{th}$ unit of the sequence of products at workstation $(k = 1,,  K )$ $w_{k,t}$ Overload generated for the $t^{th}$ unit of the product sequence at workstation k for a homogeneous processor (at normal activity); measured in time. $\hat{s}_{k,t}$ Positive difference between the start instant and the minimum start instant of th operation at workstation k. $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0,x\}$ )		position $t$ ( $t = 1,,T$ ) of the sequence, and 0 otherwise
$w_{k,t}$ Overload generated for the $t^{th}$ unit of the product sequence at workstation k for a homogeneous processor (at normal activity); measured in time. $\hat{s}_{k,t}$ Positive difference between the start instant and the minimum start instant of the operation at workstation k. $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0, x\}$ )	k,t	Start instant of the operation in $t^{th}$ unit of the sequence of products at workstation k $(k = 1,,  K )$
$\hat{s}_{kt}$ Positive difference between the start instant and the minimum start instant of the operation at workstation k. $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0, x\}$ )	V <sub>k,t</sub>	Overload generated for the $t^{th}$ unit of the product sequence at workstation $k$ for each homogeneous processor (at normal activity); measured in time.
	k ‡	Positive difference between the start instant and the minimum start instant of the $t^{th}$ operation at workstation k. $\hat{s}_{k,t} = [s_{k,t} - (t-1)c]^+$ (with $[x]^+ = \max\{0,x\}$ )
$\rho_{kt}$ Processing time required by the $t^{th}$ unit of the sequence of products at workstation	$\mathbf{p}_{kt}$	Processing time required by the $t^{th}$ unit of the sequence of products at workstation k

Model M4'\_pmr:

$$Min \ W = \sum_{k=1}^{|K|} \left( b_k \sum_{t=1}^{T} w_{k,t} \right)$$
(1.1)

subject to:

$$\sum_{i=1}^{T} x_{i,i} = d_i \qquad \forall i = 1, \dots, |I|$$

$$\sum_{i=1}^{|I|} |I| \qquad (1.2)$$

$$\sum_{i=1}^{n} x_{i,t} = 1 \qquad \forall t = 1, \dots, T$$

$$(1.3)$$

$$\rho_{k,t} = \sum_{i=1}^{|I|} p_{i,k} x_{i,t} \qquad \forall k = 1, \dots, |K|; \ \forall t = 1, \dots, T$$
(1.4)

$$\begin{array}{ll}
\rho_{k,l} - w_{k,l} \ge 0 & \forall k = 1, \dots, |K|; \ \forall t = 1, \dots, T \\
\hat{s}_{k,l} \ge \hat{s}_{k,l-1} + \rho_{k,l-1} - w_{k,l-1} - c & \forall k = 1, \dots, |K|; \ \forall t = 2, \dots, T \end{array} \tag{1.5}$$

$$\hat{s}_{k,t} \ge \hat{s}_{k-1,t} + \rho_{k-1,t} - w_{k-1,t} - c \qquad \forall k = 2, \dots, |K|; \ \forall t = 1, \dots, T \tag{1.7}$$

$$\hat{s}_{k,t} + \rho_{k,t} - w_{k,t} \le l_k \qquad \forall k = 1, \dots, |K|; \ \forall t = 1, \dots, T \tag{1.8}$$

$$\hat{s}_{k,t} \ge 0 \qquad \forall k = 1, \dots, |K|; \ \forall t = 1, \dots, T \tag{1.9}$$

$$w_{k,t} \ge 0 \qquad \forall k = 1, ..., K |; \ \forall t = 1, ..., T \qquad (1.10)$$
$$x_{i,t} \in \{0,1\} \qquad \forall i = 1, ..., |I|; \ \forall t = 1, ..., T \qquad (1.11)$$

$$\hat{s}_{11} = 0$$
 (1.12)

$$\sum_{\tau=l}^{t} x_{i,\tau} \ge \left[ t \cdot \frac{d_i}{T} \right] \qquad \forall i = 1, \dots, |I|; \ \forall t = 1, \dots, T$$
(1.13)

$$\sum_{\tau=1}^{t} x_{i,\tau} \le \left[ t \cdot \frac{d_i}{T} \right] \qquad \forall i = 1, \dots, |I|; \ \forall t = 1, \dots, T$$

$$(1.14)$$

Objective function (1.1) and constraints (1.2) to (1.12) correspond to the mathematical program M4' proposed in Bautista et al. (2011), while the constraints (1.13) and (1.14) are those that incorporate the preservation property of the production mix desired in *JIT* (Toyota) and *Douki Seisan* (Nissan) philosophies. Therefore, an alternative to formulate our problem is to replace the objective function (1.1) by the following bi-objective function:

$$Min \ W = \sum_{k=1}^{|K|} \left( b_k \sum_{t=1}^T w_{k,t} \right) \qquad \wedge \qquad Min \ \Delta_Q(X) = \sum_{i=1}^{|I|} \sum_{t=1}^T \left( \sum_{\tau=1}^t x_{i,\tau} - t \frac{d_i}{T} \right)^2$$
(1.15)

#### **1.3** *BDP* for the *MMSP-W*

This section presents the basic elements of the *BDP* procedure applied to the resolution of *MMSP-W* with serial workstations, unrestricted interruption of the operations and production mix restrictions.

### 1.3.1 Global and Partial Bounds

Similar to Bautista et al. (2011), to obtain the bounds of the overloads associated to partial sequence  $\pi(t) = \{\pi_1, \pi_2, ..., \pi_t\}$  and a partial bound for the complement  $R(\pi(t))$  associated to the sequence or segment  $\pi(t)$ , we impose the following conditions to *M4'\_pmr*: (1) the values of the variables  $x_{i,\tau}$  (i = 1, ..., |I|;  $\tau = 1, ..., t$ ) are fixed by  $\pi(t)$  and (2) the binary condition is relaxed for the variables  $x_{i,\tau}$  (i = 1, ..., |I|;  $\tau = t + 1, ..., T$ ).

The result is the following linear program, *LB\_M4'\_pmr*:

$$Min \quad LB(W(\pi(t))) = \sum_{k=1}^{|K|} \left( b_k \sum_{t=1}^T w_{k,t} \right)$$
(1.16)

Subject to:

$$\begin{array}{ll} (1.2) - (1.10) \text{ and } (1.12) - (1.14) \ \text{from } M4'\_pmr \\ x_{\pi_{\tau},\tau} = 1 & \forall \tau = 1, \dots, t \\ 0 \le x_{i,\tau} \le 1 & \forall i = 1, \dots, |I|; \ \forall \tau = t + 1, \dots, T \end{array} \tag{1.17}$$

The previous linear program provides an overall bound of the total overload  $(LB(W(\pi(t))))$ , the value of the overload associated to the segment  $\pi(t)$   $(W(\pi(t)))$  and a bound of the overload associated to the complement  $R(\pi(t))$   $(LB(R(\pi(t))))$ . These values can be calculated as follows:

$$W(\pi(t)) = \sum_{k=1}^{|K|} \left( b_k \sum_{\tau=1}^{t} w_{k\tau} \right)$$
(1.19)

$$LB(R(\pi(t))) = \sum_{k=1}^{|K|} \left( b_k \sum_{\tau=t+1}^{T} w_{k\tau} \right)$$
(1.20)

The relative completion instants  $(\hat{e}_{k,t})$  of the last operation of the partial sequence  $\pi(t)$ , in each workstation, can be obtained as follows:

$$\hat{e}_{k,t} = \hat{s}_{k,t} + \rho_{k,t} - w_{k,t}$$
  $\forall k = 1, ..., |K|$  (1.21)

#### 1.3.2 Graph Associated with the Problem

Similar to Bautista and Cano (2011) and Bautista et al. (2011), we can build a linked graph without loops or direct cycles of T + 1 stages. The set of vertices in

level t(t = 0,...,T) will be noted as J(t). J(t,j) (j = 1,...,|J(t)|) being a vertex of level t, which will be represented as follows:

$$J(t,j) = \{(t,j), \vec{q}(t,j), \pi(t,j), LB(W(\pi(t,j))), \vec{e}(t,j), \vec{e}^{c}(t,j)\}$$
where:  
(1.22)

- $\vec{q}(t,j) = (q_1(t,j),...,q_{|I|}(t,j))$  represents the vector of demand satisfied.
- $\vec{e}(t,j) = (e_1(t,j),...,e_{|K|}(t,j))$  is the vector of absolute completion instants of the operations at the workstations and  $\vec{e}^c(t,j) = (e_1^c(t,j),...,e_{|K|}^c(t,j))$  is the vector of corrected completion instants in accordance with the cycle time.
- $\pi(t, j)$  represents the sequence of t units of product associated to the vertex.
- $LB(W(\pi(t, j)))$  is the bound of the overall overload of the sequence  $\pi(t, j)$ , given by the linear programs  $LB_M4'$  (Bautista et al., 2011) and  $LB_M4'$  pmr. And the vertex J(t, j) has the following properties:

$$\sum_{i=1}^{|I|} q_i(t,j) = t$$
(1.23)

$$\left\lfloor \frac{d_i}{T} \cdot t \right\rfloor \le q_i(t,j) \le \left\lceil \frac{d_i}{T} \cdot t \right\rceil$$
(1.24)

$$e_k^c(t,j) = \max\left\{ (t+k-2)c + \hat{e}_{k,t}, (t+k-1)c \right\}$$
(1.25)

At level 0 of the graph, there is only one J(0) vertex. Initially, we may consider that at level t, J(t) contains the vertices associated to all of the subsequences that can be built with t products that satisfy properties (1.23) - (1.25). However, it is easy to reduce the cardinal that J(t) may present a priori, establishing the following definition of pseudo-dominance:

$$\pi(t,j_1) \prec \pi(t,j_2) \Leftrightarrow \begin{cases} \left[ \vec{q}(t,j_1) = \vec{q}(t,j_2) \right] \land \left[ W(\pi(t,j_1)) \le W(\pi(t,j_2)) \right] \land \\ \left[ \vec{e}^c(t,j_1) \le \vec{e}^c(t,j_2) \right] \end{cases}$$
(1.26)

#### 1.3.3 The Use of BDP

For this study, we used a procedure based on *BDP*. This procedure combines features of dynamic programming with features of branch and bound algorithms. The principles of *BDP* have been described by Bautista (1993) and Bautista et al. (1996).

The procedure has the following functions: (1) Select\_vertex (t): selects, following a nondecreasing ordering of the  $LB(W(\pi(t-1,j)))$  values, one of the vertices consolidated in stage t-1; (2) Develop\_vertex (t): develops the selected vertex in previous function adding a new product unit with pending demand; (3) Filter\_vertices ( $Z_0, H, LBZ_{min}$ ): chooses, from all the vertices developed in the previous function, a maximum number H of the most promising vertices (according to the lowest values of  $LB(W(\pi(t,j)))$ ), and removing those vertices in which their lower bound is greater than  $Z_0$  (known initial solution); and (4)

End\_stage (): consolidates the most promising vertices in stage t (H vertices as maximum).

The scheme of the procedure is described below (Bautista and Cano, 2011):

```
BDP - MMSPW
Input: T, |I|, |K|, d_i(\forall i), l_k, b_k(\forall k), p_{ik}(\forall i, \forall k), c, Z_0, H
Output: list of sequences obtained by BDP
      Initialization: t = 0; LBZ_{min} = \infty
0
1
      While (t < T) do
2
         t = t + l
3
          While (list of consolidated vertices in stage t-1 not empty) do
4
              Select vertex (t)
5
              Develop_vertex (t)
              Filter_vertices (Z_0, H, LBZ_{min})
6
7
          end while
8
          End_stage ()
9
      end while
end BDP – MMSPW
```

#### **1.4 Computational Experiment**

225 reference instances (Bautista and Cano, 2008) are used (see tables 2 and 3 from Bautista and Cano, 2011), which are built from 45 demand plans grouped in 5 blocks (B) and 5 process time structures (E).

To obtain the optimal solutions for the instances from models M4' and  $M4'\_pmr$ , the Gurobi v4.5.0 solver was used. Those solutions were compared with the solutions offered by the proposed BDP procedures from both models, M4' and  $M4'\_pmr$ , under the following conditions: (1) BDP procedure programmed in C++, using gcc v4.2.1, (2) five windows width (H) were used, with values 1, 6, 16, 32, 64. The initial solution,  $Z_0$ , for each window width was the solution obtained by BDP with the previous window width, except for H = 1, where  $Z_0$  was established as  $\infty$ ; and (3) to calculate the lower bounds,  $LB(W(\pi(t, j)))$ , of the overload associated to each vertex in the BDP procedure, the Gurobi v4.5.0 solver was used, solving the linear programs associated to  $LB\_M4'$  and  $LB\_M4'\_pmr$ . Both procedures have been run on an Apple Macintosh iMac computer with an Intel Core i7 2.93 GHz processor and 8 GB RAM using MAC OS X 10.6.7.

The results obtained by the experiment are collect in tables 1.1 and 1.2.

Table 1.1 shows that the incorporation of restrictions (1.13) and (1.14), into the original model M4' (Bautista et al., 2011), to preserve the production mix, reduces the average CPU time required to obtain the optimal solutions using Gurobi by a factor of five; also we can see that the CPU time needed by *BDP* to obtain the best solutions with a window width of 64, is reduced by half. Additionally, regarding the average CPU time, with M4' model the *BDP* is 40 times faster than Gurobi, and 15 times faster with  $M4'_pmr$  model.

	M4' <sub>Gurobi</sub>	M4'_pmr <sub>Gurobi</sub>	M4' <sub>BDP</sub>	$M4'_pmr_{BDP}$
CPU <sub>min</sub>	0.04	0.03	0.04	0.06
$CPU_{max}$	2224.98	110.53	5.50	2.72
$\overline{CPU}$	59.95	11.79	1.58	0.78

**Table 1.1** Minimum, maximum and average CPU times needed to obtain optimal solutions for the 225 instances given by models *M4'* and *M4'\_pmr* using Gurobi and *BDP*.

**Table 1.2**  $RPD_1$ ,  $RPD_2$  and  $RPD_3$  values by structures, blocks and average (225 instances), of the solutions, given by M4' and  $M4'_pmr$ , of W and  $\Delta_O(X)$  from Gurobi and BDP.

	W			$\Delta_Q(X)$		
	RPD <sub>1</sub>	RPD <sub>2</sub>	RPD <sub>3</sub>	RPD <sub>1</sub>	RPD <sub>2</sub>	RPD <sub>3</sub>
E1	-3.74	-3.11	-0.09	46.89	39.62	-6.22
<i>E2</i>	-1.25	-1.06	-0.02	25.79	25.15	0.82
E3	-0.69	0.24	0.00	34.24	46.91	0.56
<i>E4</i>	-0.01	0.36	0.00	36.16	63.17	-1.25
<i>E5</i>	-1.00	-0.69	-0.01	23.10	32.92	-0.90
<i>B1</i>	-0.04	-0.04	0.00	17.45	32.52	-3.87
<i>B2</i>	-1.31	-1.14	0.00	25.33	35.62	-2.80
<i>B3</i>	-2.57	-1.31	0.00	45.49	46.19	-0.56
<i>B4</i>	-1.84	-1.57	-0.11	41.44	40.21	-2.00
B5	-1.12	-0.66	-0.03	32.90	43.41	-0.78
Average	-1.34	-0.85	-0.03	33.24	41.55	-1.40

Regarding the quality of the solutions, in each instance, we take as starting point the best solution (minimum) given by M4' and  $M4'\_pmr$  using Gurobi and BDP. From these solutions, we determine three types of relative percentage deviations (*RPD*) applied to W and  $\Delta_Q(X)$ :  $RPD_1$  compares the solutions offered by M4' and  $M4'\_pmr$  with Gurobi,  $RPD_2$  compares the solutions offered by M4' and  $M4'\_pmr$  with BDP and  $RPD_3$  compares the solutions offered by M4' and  $M4'\_pmr$  with BDP and  $RPD_3$  compares the solutions offered by M4' much both procedures.

Table 1.2 shows: (1) using Gurobi, the solutions for overall overload (W) offered by  $M4'\_pmr$  are worse, by an average of 1.34%, than those offered by M4', and a 0,85% using BDP; (2) due to the pseudo-dominances (1.26) the overall overload offered by  $M4'\_pmr$  through the BDP is, on average 0.03% worse, compared to the solutions obtained by Gurobi; (3) the incorporation of constraints (1.13) and (1.14) into M4', gives improvements in the preservation of production mix by an average of 33.24% and 41.55% using Gurobi and BDP, respectively; and (4) the performance of Gurobi is insignificantly better than BDP with respect to the preservation of mix production by an average of 1.40%.

#### **1.5 Conclusions**

We presented the model M4'\_pmr that corresponds to the MMSP-W problem with serial workstations, unrestricted interruption of the operations, with production mix restrictions (pmr) and work overload minimisation, taking as reference the model M4', proposed by Bautista et al. (2011).

For the new problem, we propose two methods of resolution: mathematical programming (Gurobi v4.5.0 solver) and bounded dynamic programming (*BDP*).

A computational experience is made with 225 intances from the literature. All the optima are obtained with Gurobi for both models. In addition, these instances are solved with *BDP* (*H*=64) reaching 175 optimal solutions through *M4'* (average worsening of 0.51%) and 221 optima through *M4'\_pmr*, due to the pseudo-dominances.

In average CPU times, *BDP* spends, on average, in M4', a fortieth of the time spent by Gurobi, and a fifteenth in  $M4'_pmr$ . In addition, the incorporation, into M4', of the production mix restrictions, reduces to one fifth of the average CPU time with Gurobi and in half with *BDP*.

The worsening, in overall overload, by an average of 1.34% and 0.85% of  $M4'_pmr$  over M4', obtained by Gurobi and BDP, respectively, are offset by the gains of preservation of production mix of 33.24% (Gurobi) and 41.55% (BDP).

#### **1.6 References**

- Bautista J (1993) Procedimientos heurísticos y exactos para la secuenciación en sistemas productivos de unidades homogéneas (contexto J.I.T.). Doctoral Thesis, DOE, ETSEIB-UPC.
- Bautista J, Companys R and Corominas A (1996) Heuristics and exact algorithms for solving the Monden problem. European Journal of Operational Research, 88/1:101-113.
- Bautista J and Cano J (2008) Minimizing work overload in mixed-model assembly lines. International Journal of Production Economics, 112/1:177-191.
- Bautista J and Cano A (2011) Solving mixed model sequencing problem in assembly lines with serial workstations with work overload minimisation and interruption rules. European Journal of Operational Research, 210/3:495-513.
- Bautista J, Cano A, Alfaro R (2011) A bounded dynamic programming algorithm for the MMSP-W considering workstation dependencies and unrestricted interruption of the operations, Proceedings(CD). ISBN: 978-1-4577-1675-1, 11th International Conference on Intelligent Systems Design and Applications (ISDA 2011), Córdoba, Spain.
- Boysen N, Fliedner M and Scholl A (2009) Sequencing mixed-model assembly lines: survey, classification and model critique. European Journal of Operational Research, 192/2:349-373.
- Miltenburg J (1989) Scheduling Mixed-Model Assembly Lines for Just-In-Time Production Systems. Management Science, 35, 2, 192-207.
- Monden Y (1983) Toyota Production System. Industrial Engineering and Management Press, Norcross, Georgia.
- Scholl A, Klein R and Domschke W (1998) Pattern based vocabulary building for effectively sequencing mixed-model assembly lines. Journal of Heuristics, 4/4:359-381.
- Yano CA, and Rachamadugu R (1991) Sequencing to minimize work overload in assembly lines with product options. Management Science, 37/5:572-586.